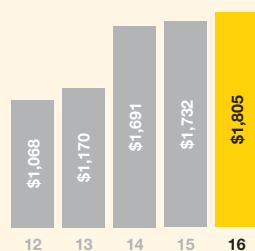
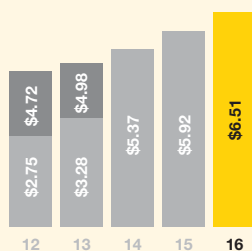


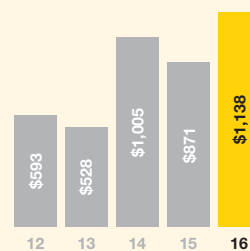
2016 SCORECARD



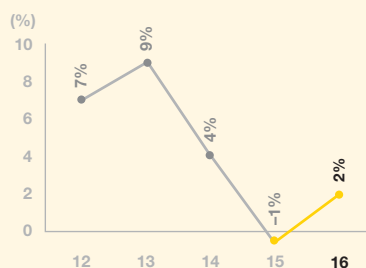
EBITDA
(Continuing Operations)^(a)
(\$ MILLIONS)



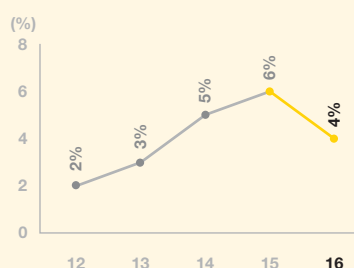
EPS
(Continuing Operations)^(b)



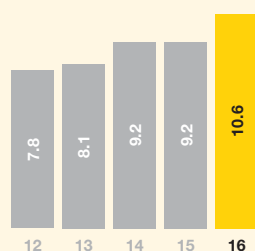
Free Cash Flow^(c)
(\$ MILLIONS)



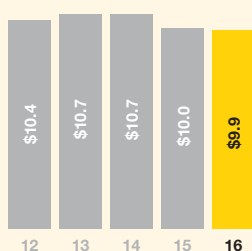
Total Sales Growth



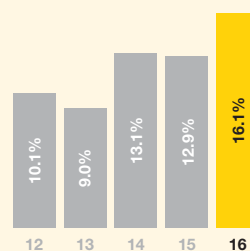
Organic Sales Growth



Working Capital Turns^(d)



Average Capital Employed^(e)
(\$ BILLIONS)



Cash Flow Return on Investment^(f)

(a) "EBITDA" (earnings before interest, taxes, depreciation, and amortization) is a non-GAAP measurement. Management believes it is important for the ability to determine the earnings power of the Company.

(b), (c), (d), (e) and (f) refer to the inside back cover.

(MILLIONS OF DOLLARS)	2016	2015	2014	2013	2012
Net earnings from continuing operations	\$ 965	\$ 904	\$ 857	\$ 520	\$ 458
Interest income	(23)	(15)	(14)	(13)	(10)
Interest expense	194	180	177	160	144
Income taxes	261	249	227	69	76
Depreciation and amortization	408	414	444	434	400
EBITDA from continuing operations	\$ 1,805	\$ 1,732	\$ 1,691	\$ 1,170	\$ 1,068